

HARINGEY COUNCIL MEDIUM TERM FINANCIAL PLAN TO MARCH 2017

Appendix 1

	2013/14 Revised							2014/15 Revised							2015/16 Revised				2016/17 Revised
	Base Budget	Pre-Agreed Growth	New Growth	Pre-Agreed Savings	New Savings	Funding Adjustments	Slippage	Base Budget	Pre-Agreed Growth	New Growth	Pre-Agreed Savings	Funding Adjustments	Slippage	Base Budget	New Growth	Funding Adjustments	Slippage	Base Budget	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
<b>Service Areas (excluding Corporate Recharges and Capital Financing Costs)</b>																			
Total Strategy and Performance	5,213	0	0	(129)	(636)	0	0	4,448	(130)	0	(60)	0	0	4,258	0	0	0	4,258	
Total Adults and Housing	92,055	650	995	(1,200)	(3,058)	1,153	710	91,305	950	12,120	(365)	0	(710)	103,300	2,720	0	0	106,020	
Total Place & Sustainability	44,209	(462)	4,960	(1,750)	(2,928)	0	1,070	45,099	0	(2,460)	(200)	0	(130)	42,309	(700)	0	(940)	40,669	
Total Public Health	17,815	592	0	0	(820)	0	0	17,588	0	0	0	0	0	17,588	0	0	0	17,588	
Total Children & Young People's Services	59,833	0	520	(3,785)	(1,407)	0	480	55,641	0	722	0	0	(480)	55,883	(1,122)	0	0	54,761	
Sub-Total	219,125	780	6,475	(6,864)	(8,849)	1,153	2,260	214,080	820	10,382	(625)	0	(1,320)	223,337	898	0	(940)	223,295	
<b>Corporate Services</b>																			
Total Corporate Resources	7,479	(330)	0	(455)	(780)	0	0	5,914	0	0	0	0	0	5,914	0	0	0	5,914	
Total Chief Executive	22,046	310	150	(845)	(1,826)	0	91	19,926	(410)	250	0	0	(91)	19,675	0	0	0	19,675	
Total Non Service Revenue	27,189	4,850	1,900	0	(3,338)	(3,559)	0	27,042	5,530	1,023	0	(5,530)	0	28,065	2,800	0	0	30,865	
Total Contingencies and Provisions	12,237	6,000	4,000	0	(7,500)	0	0	14,737	5,000	500	0	0	0	20,237	5,500	0	0	25,737	
Sub-Total	68,951	10,830	6,050	(1,300)	(13,444)	(3,559)	91	67,619	10,120	1,773	0	(5,530)	(91)	73,891	8,300	0	0	82,191	
<b>Total Funding Requirement</b>	<b>288,076</b>	<b>11,610</b>	<b>12,525</b>	<b>(8,164)</b>	<b>(22,293)</b>	<b>(2,406)</b>	<b>2,351</b>	<b>281,699</b>	<b>10,940</b>	<b>12,155</b>	<b>(625)</b>	<b>(5,530)</b>	<b>(1,411)</b>	<b>297,228</b>	<b>9,198</b>	<b>0</b>	<b>(940)</b>	<b>305,486</b>	
<b>Funding Sources</b>																			
Core Grants	29,992	0	0	0	0	2,623	0	32,615	0	16,473	0	(6,938)	0	42,150	0	(2,286)	0	39,864	
New Homes Bonus	3,095	0	0	0	0	1,986	0	5,081	0	0	0	(722)	0	4,359	0	1,084	0	5,443	
Revenue Support Grant	107,662	0	0	0	0	(19,675)	0	87,987	0	0	0	(25,927)	0	62,060	0	(16,049)	0	46,011	
Returned New Homes Bonus	800	0	0	0	0	(356)	0	444	0	0	0	194	0	638	0	389	0	1,027	
Council Tax	75,240	0	0	0	0	4,217	0	79,457	0	0	0	1,180	0	80,637	0	1,180	0	81,817	
Retained Business Rates	18,577	0	0	0	0	1,239	0	19,816	0	0	0	994	0	20,810	0	666	0	21,476	
Top Up	52,710	0	0	0	0	1,027	0	53,737	0	0	0	1,510	0	55,247	0	1,552	0	56,799	
Surplus/(Deficit) on Collection Fund	(3,570)	3,570	0	0	0	7,519	0	7,519	0	0	0	(7,519)	0	0	0	0	0	0	
Contribution from/(to) Reserves	3,570	(3,570)	400	0	0	(5,357)	0	(4,957)	0	286	0	4,671	0	0	0	(1,084)	0	(1,084)	
<b>Total Available Funding</b>	<b>288,076</b>	<b>0</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>(6,777)</b>	<b>0</b>	<b>281,699</b>	<b>0</b>	<b>16,759</b>	<b>0</b>	<b>(32,557)</b>	<b>0</b>	<b>265,901</b>	<b>0</b>	<b>(14,548)</b>	<b>0</b>	<b>251,353</b>	
<b>Budget Gap</b>	<b>0</b>							<b>0</b>						<b>31,327</b>				<b>54,133</b>	

## Appendix 2

### Business Unit Cash Limits

2014/15

	Cash Limit £000
Organisational Development & Committee	740
Local Democracy	832
Policy, Intelligence & Partnerships	1,998
Communications	878
Director of Strategy and Performance	0
<b>Total Strategy and Performance</b>	<b>4,448</b>
Director of Adults & Housing	744
Adults and Community Services	74,041
Community Housing Services	16,520
<b>Total Adults and Housing</b>	<b>91,305</b>
Director of Place & Sustainability	754
Single Front Line Services	28,950
Planning, Regeneration & Economy	2,697
Tottenham Team	2,086
Property	6,127
Leisure Services	915
Culture, Libraries & Learning	3,489
BSF Revenue/Direct Services	81
<b>Total Place &amp; Sustainability</b>	<b>45,099</b>
Director of Public Health	17,588
<b>Total Public Health</b>	<b>17,588</b>
Director of Corporate Resources	201
Corporate Finance	4,253
Corporate Procurement	1,460
<b>Total Corporate Resources</b>	<b>5,914</b>
Prevention and Early Intervention	10,013
Children & Families	44,686
Director's Budget	942
<b>Total Children &amp; Young People's Services</b>	<b>55,641</b>
Chief Executive	2,168
Electoral Service	619
Human Resources	1,879
Revenues, Benefits & Customer Services	6,553
Legal services	-1,665
Information Technology	10,372
<b>Total Chief Executive</b>	<b>19,926</b>
<b>Non Service Revenue</b>	<b>41,779</b>
<b>TOTAL FUNDING REQUIREMENT</b>	<b>281,699</b>

These Business Unit cash limits will be re-allocated into the Council's new organisational structure before the start of the new financial year.

## New Investment Proposals

Ref	Description	2014/15 £'000	2015/16 £'000	2016/17 £'000	Total £'000	Further information
<b>Children and Young People</b>						
1	Enhancement of secondary school pupils' personal finance skills	60			60	Provision in conjunction with the Haringey Credit Union of resources to educate pupils in management of personal finances -year 7 pupils only and with provision to access only after 2 years
2	Extend free music tuition to year 6 pupils	35			35	Children in Years 4 and 5 currently receive whole class instrumental tuition and Year 5 the continuers programmes; Year 6 Parents are currently charged for these programmes. The proposal is to extend current provision into Year 6 which will benefit an estimated 700 children.
3	Saturday Morning Music Centre at Gladesmore	25			25	Expand the provision at Gladesmore to set up bands for children who have progressed well through the free whole class lessons in schools programme but are unable to attend the after-school sessions we run at the Music Centre. This funding would maintain and expand the provision next term, benefitting around 160 children and young people.
<b>Total Children's Services</b>		<b>120</b>	<b>0</b>	<b>0</b>	<b>120</b>	

Ref	Description	2014/15 £'000	2015/16 £'000	2016/17 £'000	Total £'000	Further Information
	<b>Place &amp; Sustainability</b>					
4	Strategic land and property acquisition	1,900			1,900	The revenue effects of an estimated £50m fund to acquire strategically important development sites associated with regeneration activities.
5	Tottenham Programme	1,300	600	(700)	1,200	Creation of Programme budget for resources to support the Tottenham regeneration programme. Profile of spend likely to flex.
6	Buy one get one free police resource offer in addition to the Local Policing Model (LPM)	200			200	Funding for additional police officers which would offer increased flexibility and visibility and have the benefit of offering additional impact. These officers would be deployed to specific wards to enhance support to the existing neighbourhood policing teams e.g. Noel Park and Harringay including parks and open spaces within the same, e.g. Duckett's Common.
7	Roads/Pothole Repairs	360	(360)		0	This funding will maintain the 2013/14 levels of investment into 2014/15 continuing the improvement programme.
8	Planning/ Development Management	200			200	Resources to support the level of planning applications being received.
<b>Total Place &amp; Sustainability</b>		<b>3,960</b>	<b>240</b>	<b>(700)</b>	<b>3,500</b>	
<b>GRAND TOTAL</b>		<b>4,080</b>	<b>240</b>	<b>(700)</b>	<b>3,620</b>	

Dedicated Schools Grant (DSG) 2013-14 and 2014-15 (Indicative)

Appendix 4

	Notes	Pupil Numbers	Funding Rate £	Schools Block £	Early Years Block £	High Needs Block £	Total £
<b>DSG 2013-14 (July 2013)</b>							
Schools Block - Base	1	30,589	5,878.44	179.816			
Early Years Block - Base	2	2,358	5,345.46		12.605		
Higher Needs Block - Base						29.920	
2 Yr Old Funding					3.699		
3 Yr Old Transition					0.900		
Induction of NQTs				0.047			
Former Non Maintained Special Schools Reported to Forum September 2013						0.023	
				179.863	17.204	29.943	<b>227.009</b>
<b>DSG 2014-15 (December 2013)</b>							
Schools Block - Base	1	30,707	5,878.44	180.509			
Early Years Block - Base	2	2,358	5,345.46		12.605		
Higher Needs Block - Base						29.920	
2 Yr Old Funding					5.048		
3 Yr Old Transition							
Induction of NQTs				0.047			
Net increase in post 16 funding						0.903	
Former Non Maintained Special Schools						0.023	
Removal of Carbon Reduction Funding	3			-0.258	-0.025	-0.016	
				180.298	17.628	30.830	<b>228.755</b>

**Notes:**

1. DSG allocations are before academy recoupment.
2. The two Early Years' Blocks use the January 2013 pupil count and will be updated when the January 2014 count is available.
3. The Carbon Reduction Commitment no longer applies to schools and education funding has been reduced to compensate the Treasury for this loss of funding.

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Appendix 5a

HRA Summary	2013/14	2014/15		2015/16		2016/17	
	Current Budget £000s	Increase / (Decrease) £000s	Draft Budget £000s	Increase / (Decrease) £000s	Draft Budget £000s	Increase / (Decrease) £000s	Draft Budget £000s
Rental Income	(82,048)	(1,864)	(83,912)	(1,986)	(85,898)	(2,226)	(88,124)
Non Dwelling Rents	(2,396)	(32)	(2,428)	(42)	(2,470)	(42)	(2,512)
Leasehold Service Charge Income	(6,350)	(626)	(6,976)	(701)	(7,677)	(106)	(7,783)
Tenant Service Charge Income	(10,113)	450	(9,663)	(210)	(9,873)	(221)	(10,094)
Miscellaneous Income	(5,994)	(598)	(6,592)	(706)	(7,298)	(785)	(8,083)
Housing Management Costs & NNDR	5,909	491	6,400	621	7,021	691	7,712
Repairs & Maintenance	0	4,540	4,540	0	4,540	0	4,540
Bad Debt Provision	1,524	735	2,259	50	2,309	55	2,364
Service Charge Costs	6,791	387	7,178	185	7,363	166	7,529
<b>Total Managed Accounts</b>	<b>(92,677)</b>	<b>3,483</b>	<b>(89,194)</b>	<b>(2,789)</b>	<b>(91,983)</b>	<b>(2,468)</b>	<b>(94,451)</b>
Temporary Accommodation	(1,233)	24	(1,209)	(12)	(1,221)	(12)	(1,233)
Community Alarm & Supported Housing	399	(31)	368	4	372	4	376
Other Property Costs	2,314	(649)	1,665	83	1,748	87	1,835
HIERS/RegenerationTeam	225	385	610	0	610	0	610
Feasibility Studies of Estate Renewal	550	150	700	0	700	0	700
Consultation and comms re Estate Renewal		500	500	0	500	0	500
Place and Sustainability Recharges	941	170	1,111	0	1,111	0	1,111
Housing GF + CDC Recharges	2,912	13	2,925	44	2,969	40	3,009
Bad Debt Provision - Hostels	62	2	64	2	66	0	66
Pension Contributions Increase		1,100	1,100	0	1,100	0	1,100
Capital	35,048	(22)	35,026	1,186	36,212	575	36,787
Homes for Haringey Management Fee	34,855	(3,187)	31,668	(1,583)	30,085	(1,504)	28,580
Homes for Haringey Overheads	4,131	103	4,234	106	4,340	109	4,449
<b>Total Retained Accounts</b>	<b>80,204</b>	<b>(1,442)</b>	<b>78,762</b>	<b>(171)</b>	<b>78,592</b>	<b>(702)</b>	<b>77,890</b>
<b>TOTAL HOUSING REVENUE ACCOUNT</b>	<b>(12,473)</b>	<b>2,041</b>	<b>(10,432)</b>	<b>(2,960)</b>	<b>(13,391)</b>	<b>(3,170)</b>	<b>(16,561)</b>
<b>Planned Opening HRA Balance</b>	<b>(19,002)</b>		<b>(17,808)</b>		<b>(13,164)</b>		<b>(10,555)</b>
In Year Surplus	(12,473)		(10,432)		(13,391)		(16,561)
Capital Programme	10,667		15,076		16,000		16,500
Funding for Staff Redundancies (if required.)	3,000						
<b>Planned Closing Balance</b>	<b>(17,808)</b>		<b>(13,164)</b>		<b>(10,555)</b>		<b>(10,616)</b>

## Appendix 5b

### Housing Revenue Account - Proposed Savings

Item	Proposed Efficiency Saving	2014-15	Total	Posts	Impact on Performance (Service Delivery)
		over 2013-14		Affected (FTE)	
		£'000	£'000		
1	Restructure of Corporate Services	787	787	19.2	The restructure will eliminate duplication and support improvements in co-ordination, planning and strategy development
2	Restructure of Surveying Function	227	227	7	Largely a reduction in duplication of tasks between teams. Minimal impact on performance
3	Change from scheduled inspection of windows to reactive repair.	400	400	0	A communication campaign will make tenants aware of the need to report defective windows
4	Temporary Accommodation + Adaptations Works	194	194	0	The volume of work has been falling. No impact on the standard of work
5	Other HRS Efficiencies	541	541	36	The HRS improvement plan is achieving cost reductions in staffing, materials and subcontracting. This is an efficiency improvement and there is no impact on performance
6	Unifying the Housing Service	277	277	4.5	By working more closely with LB Haringey it will be possible to reduce duplication and remove posts
7	Contingency/Central Costs	191	191	0	No impact on services
8	To Be Identified	570	570	0	
			0	0	
<b>Sub-Total</b>		<b>3,187</b>	<b>3,187</b>	<b>67</b>	



## Appendix 6

Draft Capital Programme 2014/15 to 2016/17			Total Planned Expenditure Budget			
Ref. No.	Name of Capital Scheme	Business Unit	Proposed	Indicative	Indicative	Total
			Original Budget 2014/15 £'000	Original Budget 2015/16 £'000	Original Budget 2016/17 £'000	
<b>Place and Sustainability</b>						
1	TfL - Corridors/Neighbourhood/Smarter Travel	Single Frontline	2,173	2,198	2,198	<b>6,569</b>
2	TfL - Local Transport	Single Frontline	100	100	100	<b>300</b>
3	TfL - Principal Road Maintenance	Single Frontline	571	571	571	<b>1,713</b>
4	TfL - Bridges	Single Frontline	1,539	3,227	2,765	<b>7,531</b>
5	TfL - Wood Green Town Centre	Single Frontline	2,449	0	0	<b>2,449</b>
6	TfL - Cycling Programme	Single Frontline	315	350	359	<b>1,024</b>
7	Northumberland Park Accessibility and Parking	Operational Services & CS	97	1,143	485	<b>1,725</b>
8	Myddleton Road PSICA - English Heritage	Strategy and Regeneration	190	0	0	<b>190</b>
9	Western Road Depot	Single Frontline	300	0	0	<b>300</b>
10	Tottenham Regeneration	Tottenham Regeneration	500	4,800	0	<b>5,300</b>
11	Street lighting investment programme	OS&CS Single Front Line	400	400	400	<b>1,200</b>
12	Planned carriageway and footway works	OS&CS Single Front Line	4,500	500	500	<b>5,500</b>
13	Road safety and structures	OS&CS Single Front Line	150	150	150	<b>450</b>
14	Parking infrastructure	OS&CS Single Front Line	300	300	300	<b>900</b>
15	Tree planting programme	OS&CS Single Front Line	65	70	75	<b>210</b>
16	Bruce Castle	OS&CS Leisure	0	141	849	<b>990</b>
17	Council buildings condition works	OS&CS Asset Mgt	660	750	750	<b>2,160</b>
18	Capital programme delivery	Property & Capital Projects	50	50	50	<b>150</b>
19	Stroud Green - Finsbury Park	Strategy and Regen	50	20	0	<b>70</b>
20	Smart Working Project	Property & Capital Projects	1,575	17	0	<b>1,592</b>
19	Reprovision of civic functions	Property & Capital Projects	100	1,000	1,900	<b>3,000</b>
20	Hornsey Town Hall	Property & Capital Projects	1,784	2,672	1,451	<b>5,907</b>
21	Dilapidations	Property & Capital Projects	300	0	0	<b>300</b>
22	Asset disposals	Property & Capital Projects	100	100	100	<b>300</b>
23	Parks Infrastructure	OS&CS Single Front Line	400	0	0	<b>400</b>
24	Technopark	Property & Capital Projects	17,300	1,500	0	<b>18,800</b>
<b>Total Place and Sustainability</b>			<b>35,968</b>	<b>20,059</b>	<b>13,003</b>	<b>69,030</b>

<b>Children &amp; Young People's Service</b>						
1	Hornsey School Sports Hall Roof	CYPS	600	0	0	<b>600</b>
2	Fortismere - Outdoor football pitch drainage	CYPS	100	0	0	<b>100</b>
3	Other secondary school lifecycle	CYPS	200	200	200	<b>600</b>
	<b>Sub-total Programme</b>		<b>900</b>	<b>200</b>	<b>200</b>	<b>1,300</b>
4	Rhodes Expansion Phase 3	CYPS	84	0	0	<b>84</b>
5	Welbourne Expansion	CYPS	622	0	0	<b>622</b>
6	Alexandra Expansion	CYPS	28	0	0	<b>28</b>
7	Future permanent expansions	CYPS	1,090	5,040	4,720	<b>10,850</b>
8	Future temporary expansions	CYPS	500	500	0	<b>1,000</b>
9	Provision for 2 year olds	CYPS	737	0	0	<b>737</b>
	<b>Sub-total Primary and Pre-School Programme</b>		<b>3,061</b>	<b>5,540</b>	<b>4,720</b>	<b>13,321</b>
	<b>Planned Asset Improvement</b>					
10	Planned asset improvement -primary estate	CYPS	620	1,852	1,753	<b>4,225</b>
11	Planned asset improvement - Belmont Infant Windows	CYPS	150	100	0	<b>250</b>
12	School Kitchen enhancements	CYPS	200	200	200	<b>600</b>
13	Electrical rewires - Campsbourne	CYPS	10	0	0	<b>10</b>
14	Electrical rewires - Muswell Hill	CYPS	250	0	0	<b>250</b>
15	Electrical rewires - Stroud Green	CYPS	250	0	0	<b>250</b>
	<b>Sub-total Planned Asset Improvement</b>		<b>1,480</b>	<b>2,152</b>	<b>1,953</b>	<b>5,585</b>
16	Programme Delivery costs	CYPS	800	800	800	<b>2,400</b>
17	Carer Home Adaptations	CYPS	100	100	100	<b>300</b>
18	Contingency	CYPS	0	1,000	3,805	<b>4,805</b>
	<b>Sub-total</b>		<b>900</b>	<b>1,900</b>	<b>4,705</b>	<b>7,505</b>
	Devolved School Capital	CYPS	550	550	550	<b>1,650</b>
<b>Total Children &amp; Young People</b>			<b>6,891</b>	<b>10,342</b>	<b>10,875</b>	<b>29,361</b>

<b>Adults and Housing</b>						
1	Major Adaptations in Non Council Owned Properties	Adult Services	1,536	1,536	1,536	<b>4,608</b>
2	Compulsory Purchase - empty properties	Funding to Housing	500	500	500	<b>1,500</b>
<b>Total Adults and Housing</b>			<b>2,036</b>	<b>2,036</b>	<b>2,036</b>	<b>6,108</b>

#### **Housing Services (Housing Revenue Account (HRA))**

1	Mechanical & Electrical	Homes for Haringey	2,500	3,500	3,500	<b>9,500</b>
2	Asbestos Removal	Homes for Haringey	160	160	160	<b>480</b>
3	Boiler Replacements	Homes for Haringey	5,000	5,000	5,000	<b>15,000</b>
4	Lift Improvements	Homes for Haringey	2,000	1,000	1,000	<b>4,000</b>
5	Structural Works	Homes for Haringey	200	200	200	<b>600</b>
6	Capitalised Repairs and Minor Works	Homes for Haringey	420	420	420	<b>1,260</b>
7	Extensive Void Works	Homes for Haringey	500	500	500	<b>1,500</b>
8	Professional Fees	Homes for Haringey	1,790	1,790	1,790	<b>5,370</b>
9	Decent Homes Works	Homes for Haringey	37,980	32,938	0	<b>70,918</b>
10	Successor Programme	Homes for Haringey	0	0	25,000	<b>25,000</b>
11	Disabled Adaptations	Homes for Haringey	1,200	1,200	1,200	<b>3,600</b>
12	Estate Improvements	Homes for Haringey	1,000	1,000	1,000	<b>3,000</b>
13	Energy Conservation	Homes for Haringey	100	100	100	<b>300</b>
14	Security/CCTV	Homes for Haringey	500	1,000	1,000	<b>2,500</b>
15	Stock Survey	Homes for Haringey	700	0	0	<b>700</b>
16	Fire Safety	Homes for Haringey	1,000	3,000	3,000	<b>7,000</b>
17	Planned Preventative Maint	Homes for Haringey	2,000	2,000	4,000	<b>8,000</b>
18	Internal Communal Flooring	Homes for Haringey	200	800	800	<b>1,800</b>
19	Estate Roads & Pavements	Homes for Haringey	50	50	50	<b>150</b>
20	Sheltered Flooring & Alarms	Homes for Haringey	50	50	50	<b>150</b>
21	Supported Living	Homes for Haringey	650	500	500	<b>1,650</b>
22	Conversions/ Employment	Homes for Haringey	600	600	600	<b>1,800</b>
23	Infill New Build	Homes for Haringey	5,420	8,130	0	<b>13,550</b>
<b>Total Housing Services (Housing Revenue Account)</b>			<b>64,020</b>	<b>63,938</b>	<b>49,870</b>	<b>177,828</b>

#### **Corporate Resources & Assistant Chief Executive**

1	IT capital programme	IT	250	250	250	<b>750</b>
2	ReFit energy efficiency programme	Central Procurement Unit	968	0	0	<b>968</b>
3	Customer Service Transformation	Transformation	2,000	1,080	600	<b>3,680</b>
4	Alexandra Palace annual Infrastructure programme	Alexandra Park & Palace	500	500	500	<b>1,500</b>
5	Alexandra Palace (HLF)	Alexandra Park & Palace	0	1,292	3,876	<b>5,168</b>
<b>Total Corporate Resources &amp; Assistant Chief Executive</b>			<b>3,718</b>	<b>3,122</b>	<b>5,226</b>	<b>12,066</b>

<b>Total Capital Programme</b>			<b>112,633</b>	<b>99,497</b>	<b>82,263</b>	<b>294,393</b>
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